



Making IT Security Accountable Through Risk Management

Foundstone Security Evangelist

Intro

- ▶ Brian Kenyon – Foundstone Evangelist
 - Author of “Security Sage” and “Special Ops” Network Security Series
 - Foundstone 4yrs
 - Former Dir. Product Services
 - Over 10 years of computer and security experience
 - Co-Inventor of FS1000 Appliance



The Problem

Problem

- ▶ Not enough:
 - Time
 - People
 - Dollar\$
- ▶ Where do we focus our efforts and prioritize what is most important
- ▶ Hard to deploy limited resources in a fashion that meaningfully reduces risk to the organization
- ▶ Are we in compliance with regulatory requirements
- ▶ Can't fix all problems – what can we live with??
- ▶ What is the quantifiable likelihood of loss—the RISK?

ChoicePoint stock falls after data theft

February 23, 2005

BY HARRY R. WEBER
ASSOCIATED PRESS

ChoicePoint Stock Falls After Breach

ChoicePoint Stock Falls Amid Predictions Data Brokers Will Face More Regulation After Breach

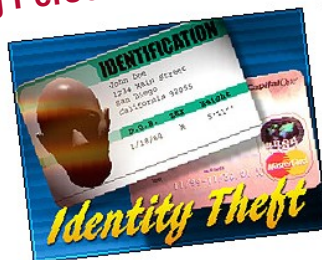
By HARRY R. WEBER

AP Associated Press

LA Lawsuit Accuses ChoicePoint of Compromising Personal Data

LOS ANGELES (AP) -- A woman in California is suing data warehouse ChoicePoint Incorporated, accusing the company of compromising her personal information following an announcement last week that bogus accounts were created to obtain information from company databases.

Eileen Goldberg sued the Alpharetta-based company in Superior Court on Friday, claiming the firm engaged in fraudulent, negligent and unfair business practices that resulted in the release



ChoicePoint : Database Breach May Affect People Across US

DOW JONES NEWSWIRES
February 21, 2005 1:21 p.m.

LA lawsuit accuses ChoicePoint of compromising personal data

Associated Press

Identity Theft Puts Pressure on Data Sellers

By EVAN PEREZ
Staff Reporter of THE WALL STREET JOURNAL
February 18, 2005; Page B1

Companies that compile and sell billions of private records on Americans could face new regulatory pressure in the wake of revelations by **ChoicePoint Inc.**, one of the largest such information brokers, that an identity-theft ring gained access to tens of thousands of its electronic documents.

Threat Consequences - 2005

Customer Data Compromises

▶ Wachovia	108K	May 23, 2005
▶ Boston College	120K	March 17, 2005
▶ ChoicePoint*	145K	Feb. 15, 2005
▶ Polo Ralph Lauren	180K	April 14, 2005
▶ Ameritrade	200K	April 19, 2005
▶ LexisNexis	310K	March 9, 2005
▶ Time Warner	600K	May 2, 2005
▶ Bank of America	1.2M	Feb. 25, 2005
▶ DSW Shoe Warehouse	1.4M	March 8, 2005
▶ Citigroup	3.9M	June 6, 2005
▶ CardSystems Solutions*	40M	June 20, 2005



“So What Can We Do?”

Manage Our Risk

***Implement a
Risk Management process
to protect the organization
and its ability to perform
its mission.***

What Is Risk Management?

The process of identifying risk, assessing risk, and taking steps to reduce risk to an acceptable level.

Goals

- ✓ Improve **accountability** of your security efforts
- ✓ Increase **efficiency** of risk identification and mitigation
- ✓ Improve **availability** of resources
- ✓ Improve **credibility** with audit, management, and industry regulators
- ✓ Prove your **value** to the organization
- ✓ **Save** your job!

Manage Our Risk

Risk Management Strategies include:

Risk Transfer

- ▶ **Contractual transfer to 3rd party**
- ▶ **Insurance provider**

Risk Avoidance

- ▶ **Eliminate existing exposures/capabilities**

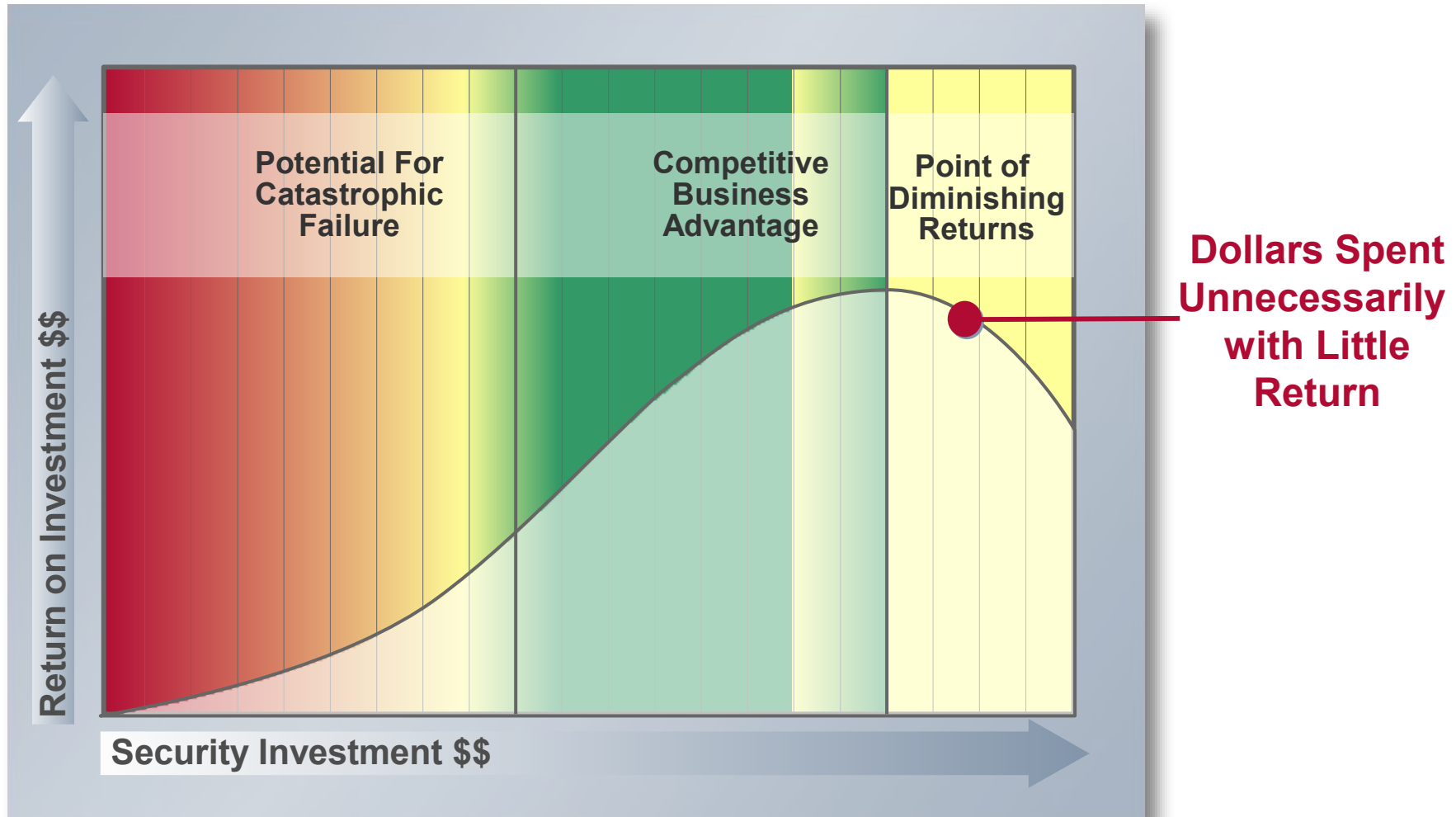
Risk Acceptance

- ▶ **Security spending has a point of diminishing returns, some risk is easier to accept**

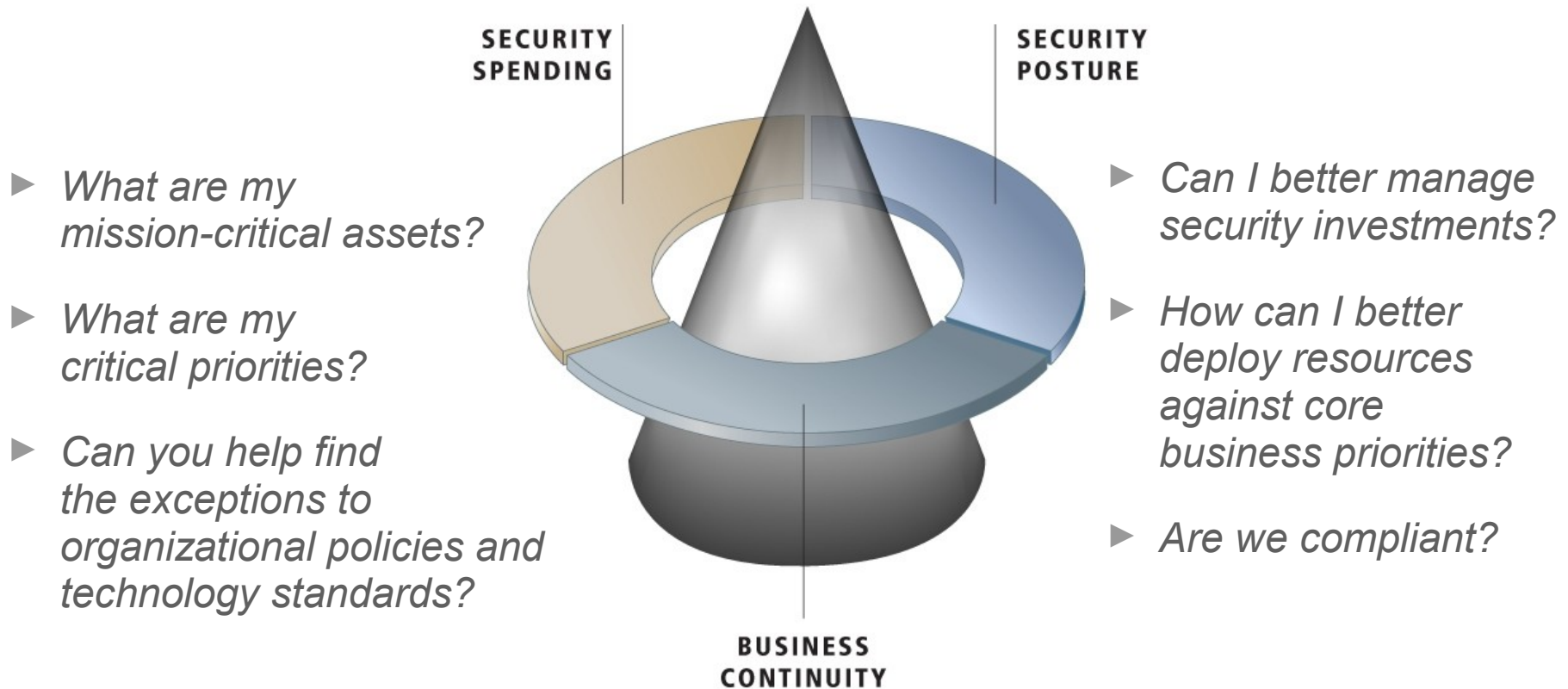
Risk Mitigation

- ▶ **Security countermeasures (people/process/technology)**

Why is Risk Assessment/Management Important?



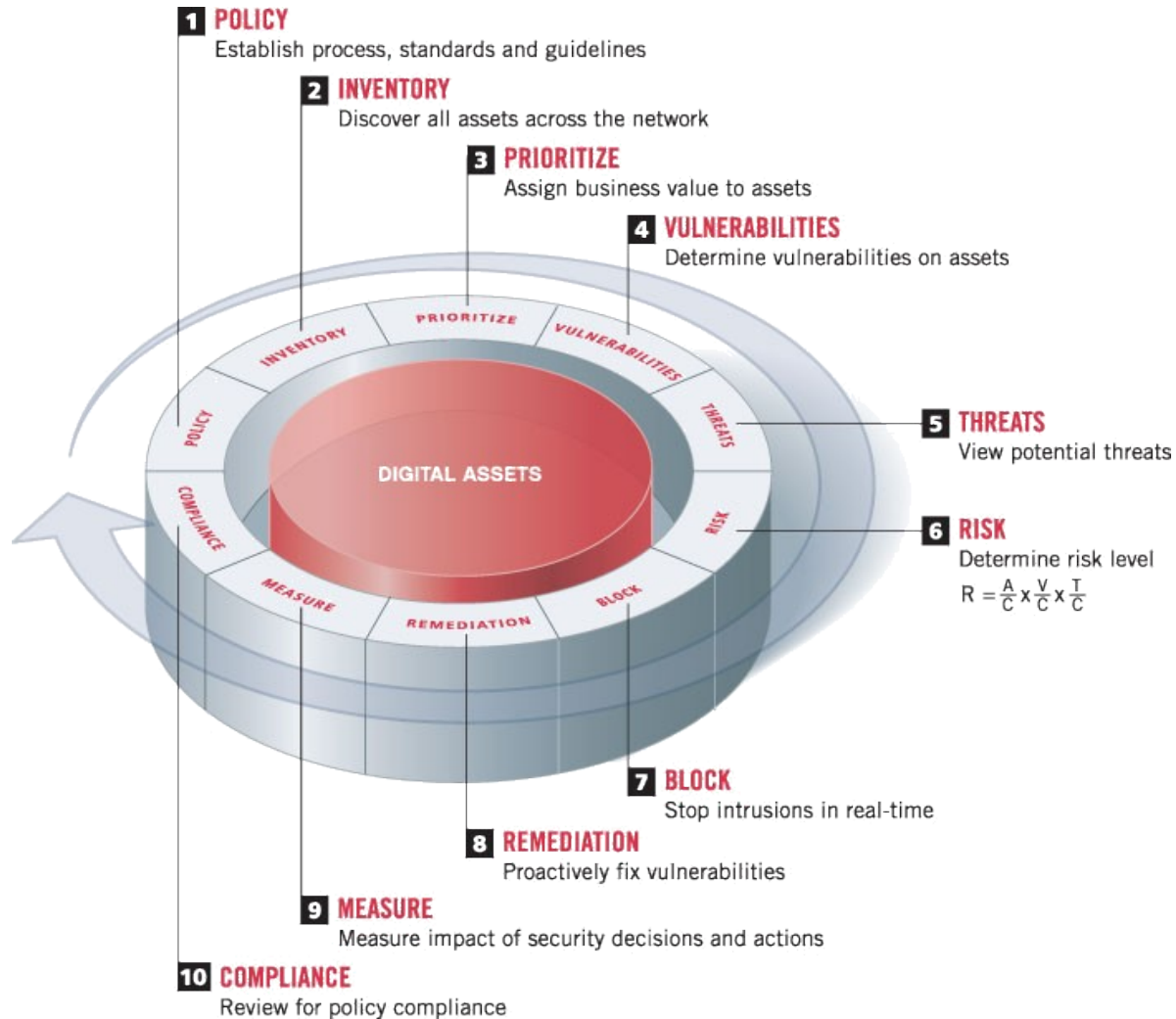
Managing Risk Is A Balancing Act...



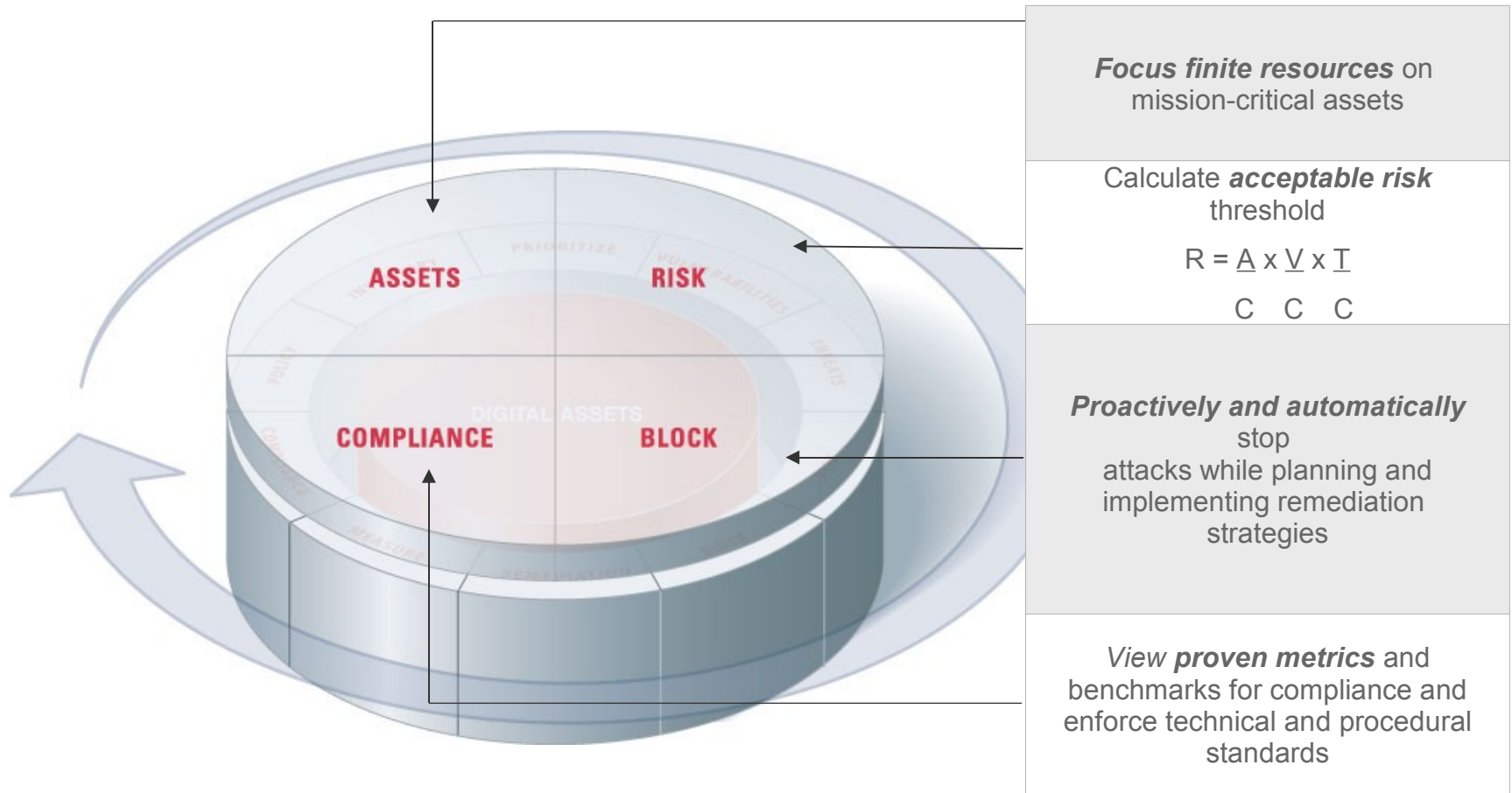


Risk Management Lifecycle

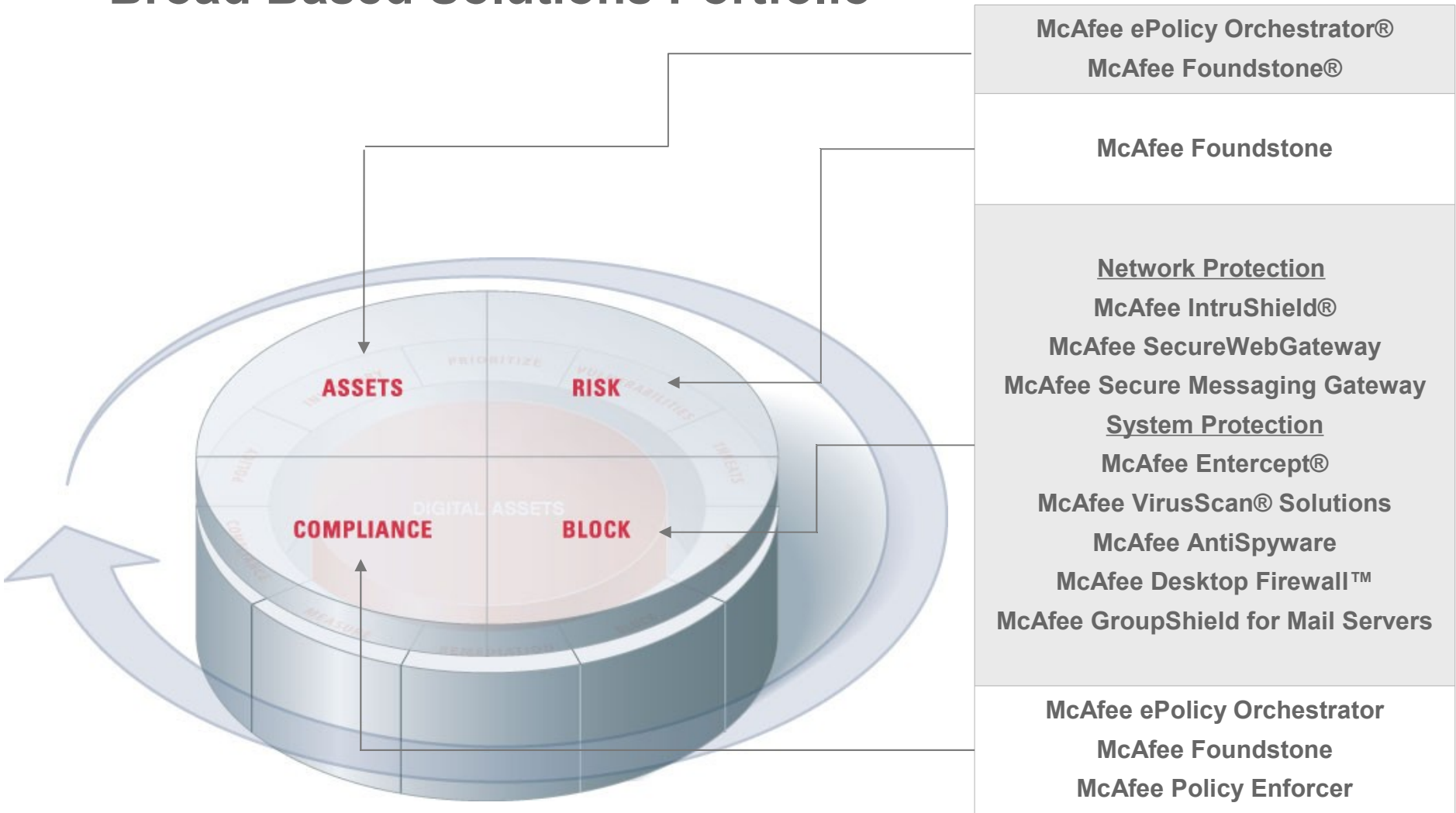
Taking Control of the RM Lifecycle



Applying Business Discipline to Security



Broad Based Solutions Portfolio



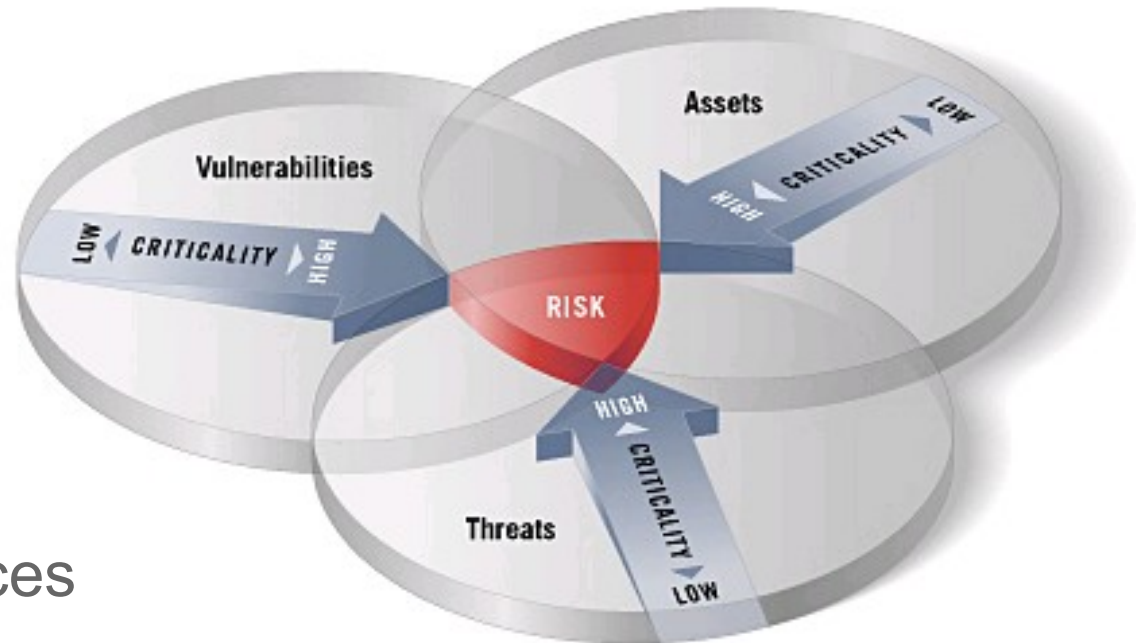
Risk – In the Context of Security

Risk

*Is a function of the **likelihood** of a given **threat** exercising a particular **vulnerability**, and the resulting **impact** of that adverse event on the organization*

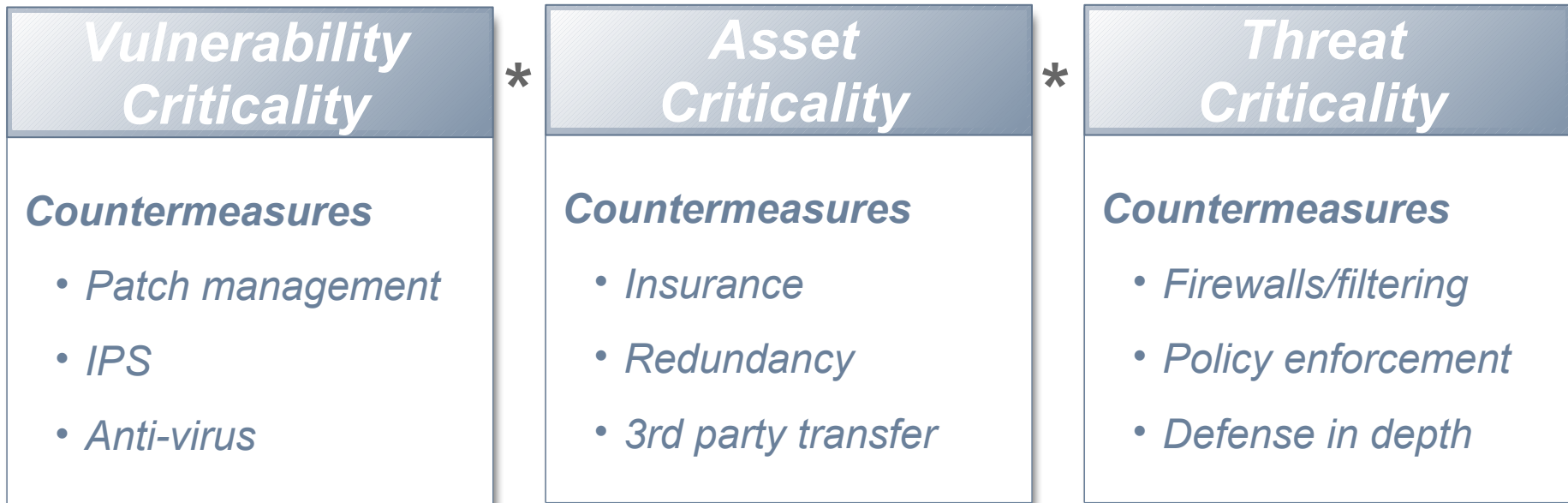
Calculate Risk

- ▶ The Union of:
 - Vulnerabilities
 - Assets
 - Threats
- ▶ Based on the criticality of VAT
- ▶ Focus your resources on the TRUE risk



SRM Metrics Formula

$$\text{Risk} = \text{V/C} * \text{A/C} * \text{T/C}$$



Measure

“When you can measure what you are speaking about, and express it in numbers, you know something about it; but when you cannot measure it, when you cannot express it in numbers, your knowledge is of a meager and unsatisfactory kind ...”

– Lord Kelvin (circa 1870)

Measure

Why Security Metrics?

- ▶ Identification of risks
 - Successes and failures of past decisions
- ▶ Understand effectiveness of controls
 - Demonstrate the value of Information Security
- ▶ Influence decision makers
 - Influence IT and security strategy
 - Garner support for security initiatives
- ▶ Measure performance against set goals
 - Improve accountability to stakeholders
- ▶ Demonstrate Compliance
 - OSFI, SEC, Basel II, US legislation (FISMA), SarBox, etc.
 - Internal and external auditors

Paradox

***The more
successful
your security
investment—the
less visible and
measurable the
results***



So How Does It Work In Practice?

Protecting an Enterprise Customer

People & Geography

- ▶ 3000+ Employees and Contractors
- ▶ 31 Countries
- ▶ 70+ Global Offices

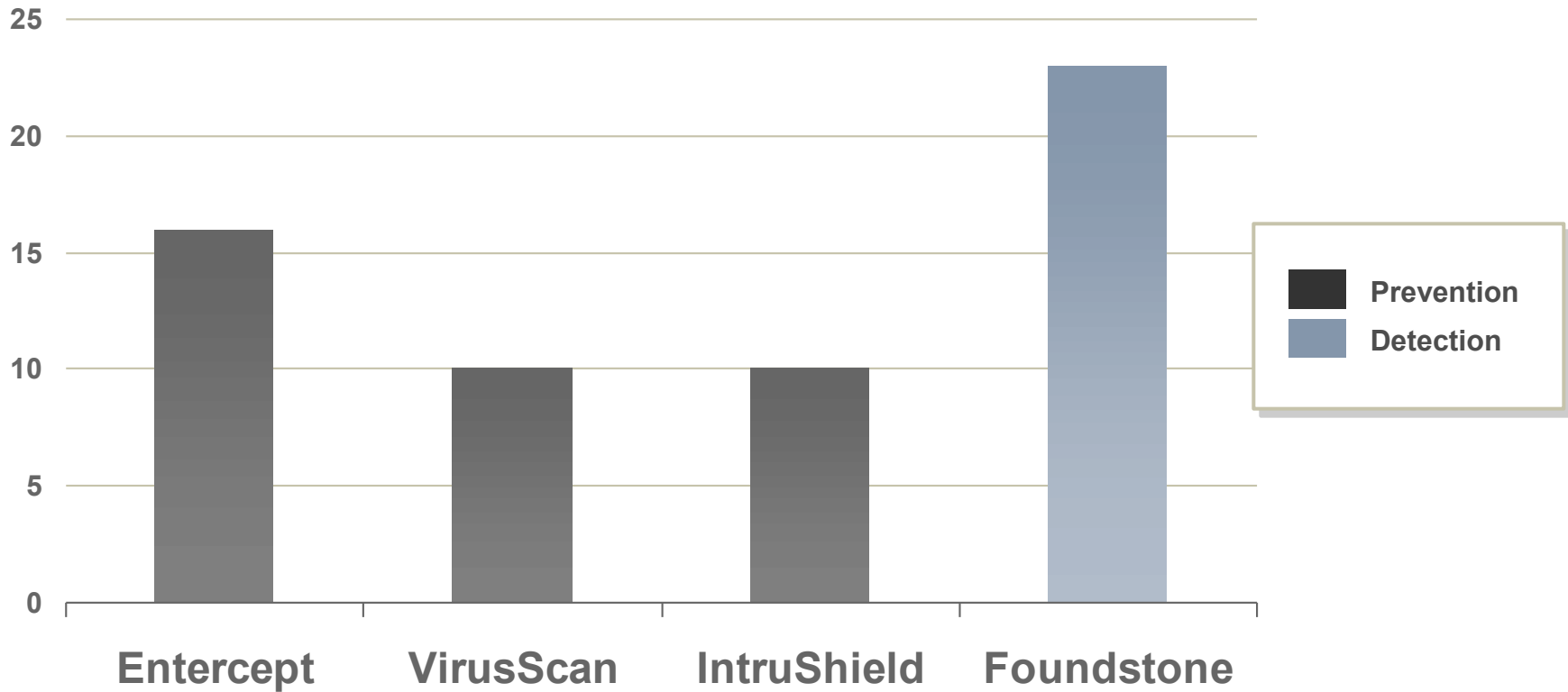
Technology

- ▶ 1200+ Laptops, 4K Desktops
- ▶ 600+ Wintel Servers
- ▶ 70+ Firewalls
- ▶ 8.5 Gbps Internet Bandwidth
- ▶ 50+ Routers and 80+ Switches

Millions of Attacks in 2005

23 Microsoft Vulnerabilities

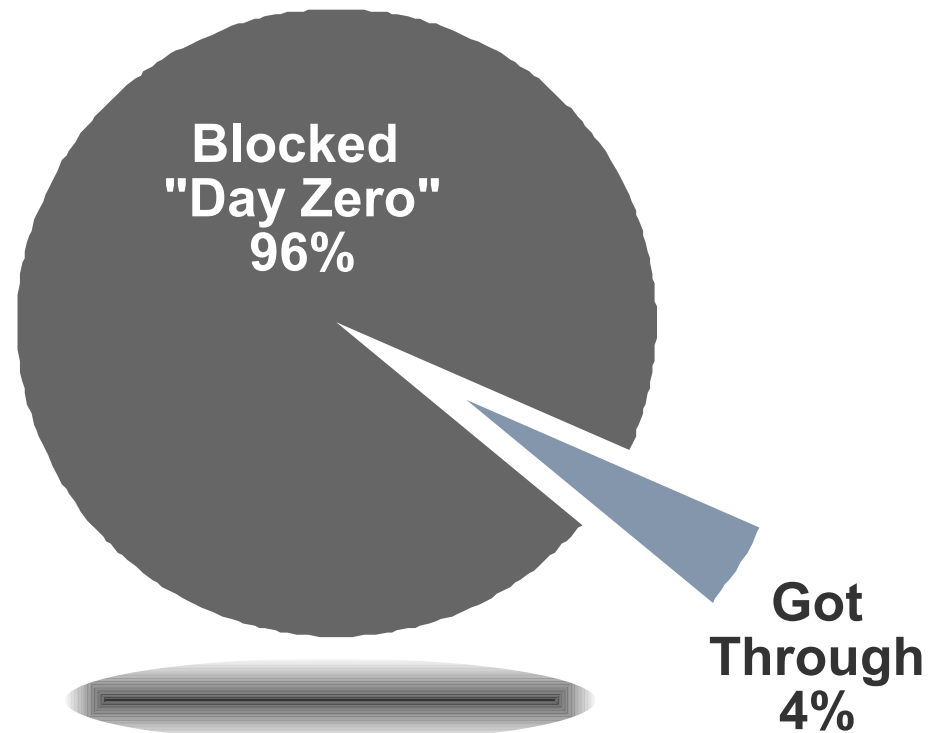
Year to Date 2005



McAfee's Intrusion Prevention & Risk Management Strategy Works

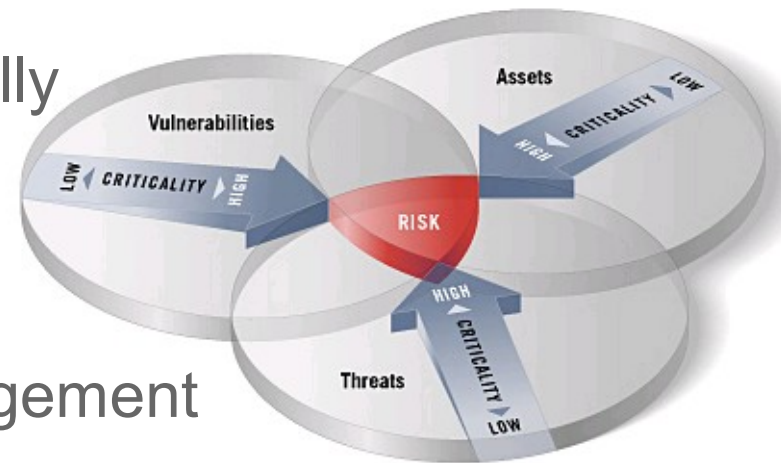
Beyond Anti-Virus

- ▶ 96% Blocked "Day Zero"
- ▶ Reactive Patching Virtually Eliminated
- ▶ No Damage



Conclusions

- ▶ All assets are not created equally
- ▶ You cannot respond to or even protect against all threats
- ▶ An effective vulnerability management program focuses on Risk
 - Vulnerabilities + Assets + Threats
- ▶ RM is truly preventative and proactive, not reactive
- ▶ Finds and fixes the core problems, not the symptoms
- ▶ No other form of security is as effective in reducing risk





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- **Thank You!**
- **Informal Q&A**